

**MILLCREEK TOWNSHIP
SUMMARY - ALL FUNDS
FY 2020 BUDGET**

	2020 GENERAL FUND BUDGET ESTIMATES	2021 GENERAL FUND BUDGET ESTIMATES	2022 GENERAL FUND BUDGET ESTIMATES	2023 GENERAL FUND BUDGET ESTIMATES	2024 GENERAL FUND BUDGET ESTIMATES
BEGINNING FUND BALANCES					
General Fund	11,851,028	6,674,504	4,004,932	891,637	(3,647,446)
Sinking Fund	843,492	2,029,094	1,841,214	1,641,911	1,430,834
Capital Fund	0	0	0	0	0
Liquid Fuels Fund	968,172	394,146	140,832	8,478	18,462
Sewer Fund	946,413	2,083,819	2,297,528	2,883,901	3,449,898
TOTAL BEGINNING FUND BALANCES	14,609,105	11,181,563	8,284,506	5,425,928	1,251,748
General Fund Operating Revenues	26,877,892	26,901,863	27,240,530	27,507,957	27,778,786
Sinking Fund Revenues	1,754,583	185,000	185,000	185,000	185,000
Capital Fund Revenues	3,340,156	1,027,966	774,548	605,403	611,457
Liquid Fuels Fund Revenues	1,805,974	1,827,486	1,849,254	1,871,281	1,893,571
Sewer Fund Revenues	10,127,542	10,032,922	10,032,922	10,032,922	10,032,922
TOTAL REVENUES - ALL FUNDS	43,906,147	39,975,237	40,082,254	40,202,563	40,501,736
TOTAL FUND BALANCES & REVENUES	58,515,253	51,156,801	48,366,760	45,628,490	41,753,485
General Fund Operating Expenses	27,708,239	28,392,527	29,354,675	30,358,785	31,405,036
Sinking Fund Expenses	663,934	502,393	542,283	582,083	612,743
Capital Fund Expenditures	8,618,508	2,174,057	1,740,882	2,260,839	2,090,534
Liquid Fuels Fund Expenditures	2,380,000	2,080,800	1,981,608	1,861,297	1,883,467
Sewer Fund Expenses	8,898,611	9,727,689	9,355,024	9,375,401	9,588,042
TOTAL EXPENSES - ALL FUNDS	48,269,292	42,877,466	42,974,471	44,438,406	45,579,822
INTER-FUND TRANSFERS					
From General Fund to Capital Fund	(3,523,769)	(961,091)	(781,334)	(1,470,436)	(1,294,077)
From General Fund to Sinking Fund	(572,409)	(217,817)	(217,817)	(217,818)	(217,819)
From General Fund to Revolving Loan Fund	(250,000)	0	0	0	0
From Sinking Fund to Capital Fund	(1,754,583)	(185,000)	(185,000)	(185,000)	(185,000)
From Sinking Fund to Sewer Fund	0	0	0	0	0
From Sewer Fund To Sinking Fund	(91,525)	(91,525)	(91,525)	(91,525)	(83,876)
General Fund	6,674,504	4,004,932	891,637	(3,647,446)	(8,785,591)
Sinking Fund	1,974,796	1,756,851	1,517,658	1,266,780	1,012,906
Capital Fund	0	0	0	0	0
Liquid Fuels Fund	394,146	140,832	8,478	18,462	28,566
Revolving Loan Fund					
Sewer Fund	2,083,819	2,297,528	2,883,901	3,449,898	3,810,901
ENDING ESTIMATED FUND BALANCES	11,127,266	8,200,143	5,301,674	1,087,695	(3,933,217)

MILLCREEK TOWNSHIP

2019 - 2024 SUMMARY BUDGET REPORT & FORECAST

	ADOPTED 2019 GENERAL FUND BUDGETS	ESTIMATED ACTUAL 2019 GENERAL REVENUES & EXPENDITURES	COMPARISON EST. 2019 ACTUAL 2019 BUDGET INCREASE (DECREASE)	2020 GENERAL FUND BUDGET ESTIMATES	2021 GENERAL FUND BUDGET ESTIMATES	2022 GENERAL FUND BUDGET ESTIMATES	2023 GENERAL FUND BUDGET ESTIMATES	2024 GENERAL FUND BUDGET ESTIMATES
BEGINNING COMBINED FUND BALANCES	9,167,012	10,700,259	(1,533,247)	11,851,028	6,674,504	4,004,932	891,637	(3,647,446)
<u>ADD REVENUES:</u>								
REAL ESTATE TAXES	13,197,672	13,144,835	52,837	13,223,908	13,353,250	13,485,766	13,619,608	13,754,788
EARNED INCOME TAX	7,350,000	7,200,000	150,000	7,350,000	7,533,750	7,684,425	7,761,269	7,838,882
OTHER TAXES	2,123,000	2,196,622	(73,622)	2,123,000	2,131,000	2,139,080	2,147,241	2,155,483
LICENSES AND PERMITS	186,800	180,159	6,641	186,800	186,800	186,800	186,800	186,800
FINES	200,000	200,379	(379)	200,000	200,000	200,000	200,000	200,000
INTEREST AND RENTS	709,320	881,250	(171,930)	709,320	711,539	711,539	711,539	711,539
GRANTS	1,179,000	1,326,168	(147,168)	1,159,000	1,142,100	1,165,778	1,190,047	1,214,923
OTHER INCOME	1,619,223	1,704,579	(85,356)	1,925,864	1,643,424	1,667,142	1,691,453	1,716,371
TOTAL REVENUES	26,565,015	26,833,992	(268,977)	26,877,892	26,901,863	27,240,530	27,507,957	27,778,786
TOTAL REVENUES AND FUND BALANCE	35,732,027	37,534,251	(1,802,224)	38,728,920	33,576,367	31,245,462	28,399,593	24,131,340
<u>LESS EXPENDITURES</u>								
INSURANCE	200,541	232,542	(32,001)	216,487	221,899	227,447	233,133	238,961
ADMINISTRATION EXPENSES	3,559,234	3,005,274	553,960	2,876,064	2,956,063	3,040,819	3,128,454	3,219,093
TAX COLLECTION EXPENSE	169,301	171,984	(2,683)	169,301	175,318	177,761	179,118	180,491
PLANNING & DEVELOPMENT	888,073	935,367	(47,294)	1,281,506	1,321,448	1,362,763	1,405,690	1,450,314
PUBLIC SERVICES	472,805	517,250	(44,445)	546,429	573,521	591,879	610,975	630,848
PUBLIC SAFETY EXPENSES	13,944,366	12,725,370	1,218,996	14,591,693	14,977,203	15,534,762	16,117,967	16,728,223
EMERGENCY MGMT & CODE ENFORC EXPENSE	338,843	279,749	59,095	438,895	454,339	469,226	485,986	502,263
PUBLIC WORKS	6,656,861	6,257,843	399,018	6,503,402	6,641,491	6,852,801	7,073,282	7,302,656
RECREATION - WAGES/EXPENSES	991,191	1,076,485	(85,294)	1,084,461	1,071,246	1,097,217	1,124,180	1,152,187
TOTAL EXPENDITURES	27,221,215	25,201,863	2,019,352	27,708,239	28,392,527	29,354,675	30,358,785	31,405,036
ENDING ESTIMATED FUND BALANCES	8,510,811	12,332,388	(3,821,577)	11,020,682	5,183,840	1,890,788	(1,959,192)	(7,273,695)
FUND BALANCE-RESERVED SINKING FUND		(63,961)		(572,409)	(217,817)	(217,817)	(217,818)	(217,819)
FUND BALANCE-RESERVED CAPITAL IMPROVEMENT FUNDS		(967,399)		(3,523,769)	(961,091)	(781,334)	(1,470,436)	(1,294,077)
FUND BALANCE-RESERVED REVOLVING LOAN FUND		0		(250,000)	0	0	0	0
FUND BALANCE-UNRESERVED		11,301,028		6,674,504	4,004,932	891,637	(3,647,446)	(8,785,591)

	2016 GENERAL FUND ACTUAL	2017 GENERAL FUND ACTUAL	2018 GENERAL FUND ACTUAL	ESTIMATED ACTUAL 2019 REVENUES & EXPENDITURES	2020 GENERAL FUND BUDGET	2021 GENERAL FUND BUDGET	2022 GENERAL FUND BUDGET	2023 GENERAL FUND BUDGET	2024 GENERAL FUND BUDGET
Beginning	6,309,038	7,721,392	9,084,084	10,700,259	11,851,028	6,674,504	4,004,932	891,637	(3,647,446)
<u>REAL ESTATE TAXES</u>									
Real Estate Taxes - Current Year	12,957,695	12,872,954	12,876,410	12,746,647	12,897,078	13,025,058	13,154,317	13,284,869	13,416,727
Real Estate Taxes - Delinquent	463,356	442,582	413,766	398,188	326,830	328,192	331,449	334,739	338,061
Real Estate Taxes - Public Improvements	594,932	0	0	0	0	0	0	0	0
	14,015,983	13,315,536	13,290,175	13,144,835	13,223,908	13,353,250	13,485,766	13,619,608	13,754,788
<u>OTHER TAXES</u>									
Realty Transfer Tax	874,264	996,607	1,147,550	885,057	800,000	808,000	816,080	824,241	832,483
Earned Income Tax	7,397,210	7,427,655	7,522,981	7,750,000	7,350,000	7,533,750	7,684,425	7,761,269	7,838,882
Public Utility Tax	25,890	25,615	26,612	21,564	23,000	23,000	23,000	23,000	23,000
Local Service Tax	1,290,286	1,320,482	1,308,939	1,290,000	1,300,000	1,300,000	1,300,000	1,300,000	1,300,000
	9,587,650	9,770,359	10,006,082	9,946,622	9,473,000	9,664,750	9,823,505	9,908,510	9,994,365
<u>LICENSES AND PERMITS</u>									
Beverage Licenses	23,400	26,800	26,800	28,200	26,800	26,800	26,800	26,800	26,800
Building Permits	96,942	102,955	83,246	93,849	90,000	90,000	90,000	90,000	90,000
Miscellaneous Permits	37,678	21,445	17,581	15,987	30,000	30,000	30,000	30,000	30,000
Road Encroachment Permits	11,390	13,135	6,388	13,050	15,000	15,000	15,000	15,000	15,000
Zoning and Subdivision Fees	14,450	36,325	31,920	29,073	25,000	25,000	25,000	25,000	25,000
	183,860	200,660	165,935	180,159	186,800	186,800	186,800	186,800	186,800
<u>FINES</u>									
Motor Vehicle Fines	107,803	101,444	113,990	102,274	100,000	100,000	100,000	100,000	100,000
Other Fines	62,686	209,480	69,419	70,420	75,000	75,000	75,000	75,000	75,000
State Police Fines	24,467	30,355	29,829	27,685	25,000	25,000	25,000	25,000	25,000
	194,956	341,279	213,238	200,379	200,000	200,000	200,000	200,000	200,000
<u>INTEREST AND RENTS</u>									
Interest on Investments	23,730	27,161	32,598	72,139	30,000	30,000	30,000	30,000	30,000
Rentals - Buildings, Property and Equipment	142,822	106,855	88,566	91,791	79,320	81,539	81,539	81,539	81,539
Franchise Fees - Cable Television	703,989	656,961	755,510	717,320	600,000	600,000	600,000	600,000	600,000
	870,542	790,977	876,675	881,250	709,320	711,539	711,539	711,539	711,539
<u>GRANTS</u>									
DCEd Grants	12,590	0	50,000	0	0	0	0	0	0
County Gaming - Police	148,833	148,995	122,391	110,000	120,000	80,000	80,000	80,000	80,000
Recycling Performance Grant	248,021	115,789	115,789	116,192	115,000	115,000	115,000	115,000	115,000
State Aid - Liquid Fuels	0	0	0	0	0	0	0	0	0
County Aid	0	0	0	0	0	0	0	0	0
State Aid - Act 205	1,001,794	1,046,122	1,072,725	1,070,260	924,000	947,100	970,778	995,047	1,019,923
Federal Energy Grant	0	0	0	0	0	0	0	0	0
EPA Storm Sewer Grant	0	0	0	0	0	0	0	0	0
Asbury Road Bike Grant	0	0	0	0	0	0	0	0	0
Recreation Department Grants	0	0	77,500	0	0	0	0	0	0
Charitable Grants	0	0	0	29,715	0	0	0	0	0
	1,411,238	1,310,906	1,438,405	1,326,168	1,159,000	1,142,100	1,165,778	1,190,047	1,214,923
<u>OTHER INCOME</u>									
Recreation - Program Revenue	160,797	155,007	130,119	144,188	180,000	180,000	180,000	180,000	180,000
Adm Reimb-Sewer Revenue Fund	56,696	68,298	101,130	264,459	275,584	282,474	289,536	296,774	304,193
Sale of Property and Supplies	186,646	112,164	96,040	86,227	100,000	100,000	100,000	100,000	100,000
Vendor Discounts Received	1,937	2,349	2,394	1,740	1,500	1,500	1,500	1,500	1,500
Street Light Assessments	494,005	717,066	670,296	721,379	650,000	666,250	682,906	699,979	717,478
Foreign Fire Insurance Refunds	346,110	314,221	288,419	310,078	285,000	285,000	285,000	285,000	285,000
Refund of Prior Years Expenses	68,319	109,385	23,790	3,776	1,200	1,200	1,200	1,200	1,200
Miscellaneous	90,701	90,466	141,202	117,100	360,000	85,000	85,000	85,000	85,000
Savings: Refunding Sewer Authority Bonds	17,408	17,408	17,408	0	0	0	0	0	0

	2016 GENERAL FUND ACTUAL	2017 GENERAL FUND ACTUAL	2018 GENERAL FUND ACTUAL	ESTIMATED ACTUAL 2019 REVENUES & EXPENDITURES	2020 GENERAL FUND BUDGET	2021 GENERAL FUND BUDGET	2022 GENERAL FUND BUDGET	2023 GENERAL FUND BUDGET	2024 GENERAL FUND BUDGET
Golf Course Revenue	42,255	38,952	38,490	39,222	42,000	42,000	42,000	42,000	42,000
MGLC Revenue	0	0	0	16,410	30,580				
	1,464,874	1,625,315	1,509,288	1,704,579	1,925,864	1,643,424	1,667,142	1,691,453	1,716,371
TOTAL REVENUES	27,729,103	27,355,031	27,499,798	27,383,992	26,877,892	26,901,863	27,240,530	27,507,957	27,778,786
TOTAL REVENUES AND FUND BALANCES	34,038,141	35,076,423	36,583,882	38,084,251	38,728,920	33,576,367	31,245,462	28,399,593	24,131,340
<u>LESS EXPENDITURES</u>									
<u>INSURANCE</u>									
Fire Insurance	58,424	66,949	48,637	25,153	49,637	50,878	52,150	53,454	54,790
Other	214,495	131,881	142,390	207,390	166,850	171,021	175,297	179,679	184,171
	272,919	198,830	191,027	232,542	216,487	221,899	227,447	233,133	238,961
<u>ADMINISTRATION EXPENSES</u>									
Wages - Supervisory	167,249	170,578	320,836	323,522	332,053	340,354	348,863	357,585	366,525
Benefit - Social Security	12,562	12,916	24,209	24,468	25,402	26,037	26,688	27,355	28,039
Benefit - Workers Compensation	602	345	589	783	807	827	848	869	891
Wages - Clerks	378,263	388,491	350,467	348,573	365,520	374,658	384,024	393,625	403,466
Wages - Overtime	657	1,021	1,365	1,359	1,000	1,025	1,051	1,077	1,104
Benefit - Social Security	27,969	28,843	25,664	26,137	28,039	28,740	29,458	30,195	30,950
Benefit - Unemployment Compensation	0	0	5,244	8,832	0	0	0	0	0
Benefit - Workers Compensation	1,363	5,769	637	859	891	913	936	959	983
Wages - Legal	48,977	0	0	0	0	0	0	0	0
Benefit - Social Security	3,824	0	0	0	0	0	0	0	0
Benefit - Workers Compensation	177	0	0	0	0	0	0	0	0
General Expense	8,126	0	0	0	0	0	0	0	0
Benefit - Retirement Fund	261,399	285,153	326,788	109,913	127,848	131,044	134,320	137,678	141,120
Benefit - Life Insurance	24,444	16,089	15,643	20,755	16,714	17,132	17,560	17,999	18,449
Benefit - Hospitalization	799,063	513,322	471,705	626,365	225,432	241,212	258,097	276,164	295,495
Bank Fees	0	0	0	2,157	2,000	0	0	0	0
Materials and Supplies	28,624	45,970	27,436	32,336	35,000	35,875	36,772	37,691	38,633
Utilities: Telephone	0	7,374	7,374	8,202	7,500	7,688	7,880	8,077	8,279
Senior Center Expense	141,653	0	0	0	0	0	0	0	0
Postage	0	7,500	6,523	10,000	10,000	10,250	10,506	10,769	11,038
General Expense	66,887	3,898	6,204	2,107	5,000	5,125	5,253	5,384	5,519
Advertising and Printing	12,299	15,687	26,979	22,693	30,000	30,750	31,519	32,307	33,115
Insurance and Bonding	1,283	1,283	1,391	1,283	1,500	1,538	1,576	1,615	1,655
Training Expense	0	3,078	3,440	1,895	3,000	3,075	3,152	3,231	3,312
Professional Services - Auditing	12,030	11,875	12,500	17,995	18,245	18,701	19,169	19,648	20,139
Professional Services - Legal	801,919	1,418,505	806,951	785,867	1,000,000	1,025,000	1,050,625	1,076,891	1,103,813
Communication Expense	3,435	3,304	1,714	1,861	1,800	1,845	1,891	1,938	1,986
Professional Services - Other	0	24,376	39,128	3,956	8,500	8,713	8,931	9,154	9,383
Maintenance and Repairs	49,389	27,163	11,484	2,723	5,000	5,125	5,253	5,384	5,519
Software Maintenance Expense	0	10,680	29,696	42,779	37,025	37,951	38,900	39,873	40,870
Vehicle Repair Parts	24,113	1,246	381	2,453	5,000	5,125	5,253	5,384	5,519
Gas, Oil & Grease	0	(2,639)	3,154	617	445	456	467	479	491
Tires	0	0	1,352	0	500	513	526	539	552
Travel Expense	0	3,037	5,061	5,239	8,700	8,918	9,141	9,370	9,604
Dues and Subscriptions	8,974	24,527	23,205	23,212	23,144	23,723	24,316	24,924	25,547
Prior Year Expense	0	0	0	155	0	0	0	0	0
Street Light Expense	508,524	599,422	612,570	533,685	550,000	563,750	577,844	592,290	607,097
Refund Prior Year Revenue	1,743	957	21	12,494	0	0	0	0	0
	3,395,548	3,629,771	3,169,710	3,005,274	2,876,064	2,956,063	3,040,819	3,128,454	3,219,093
<u>TAX COLLECTION EXPENSE</u>									
Wages - Tax Collector	28,760	29,515	29,515	29,515	29,515	29,515	29,515	29,515	29,515
Benefit - Social Security	2,200	2,258	2,258	2,258	2,202	2,202	2,202	2,202	2,202
Benefit - Workers Compensation	0	81	54	0	0	0	0	0	0
Materials and Supplies	8,545	8,040	8,443	8,295	8,344	8,553	8,767	8,986	9,211

	2016 GENERAL FUND ACTUAL	2017 GENERAL FUND ACTUAL	2018 GENERAL FUND ACTUAL	ESTIMATED ACTUAL 2019 REVENUES & EXPENDITURES	2020 GENERAL FUND BUDGET	2021 GENERAL FUND BUDGET	2022 GENERAL FUND BUDGET	2023 GENERAL FUND BUDGET	2024 GENERAL FUND BUDGET
Insurance and Bonding	0	0	7,818	0	0	0	0	0	0
Earned Income Tax Commissions	138,951	111,986	155,578	131,916	129,240	135,048	137,277	138,415	139,563
	178,456	151,880	203,666	171,984	169,301	175,318	177,761	179,118	180,491

PLANNING & DEVELOPMENT EXPENSE

Wages - Supervisory	84,573	86,778	183,775	163,674	163,693	167,786	171,981	176,281	180,688
Benefit - Social Security	6,516	6,687	13,512	12,323	12,523	12,836	13,157	13,485	13,823
Benefit - Workers Compensation	305	176	405	328	398	408	418	428	439
General Expense	0	0	0	0	200				
Wages - Clerks	47,086	47,669	47,063	47,529	46,458	47,619	48,809	50,029	51,280
Wages - Overtime	0	0	0	0	0	0	0	0	0
Benefit - Social Security	3,504	3,507	3,466	3,713	3,554	3,643	3,734	3,827	3,923
Benefit - Workers Compensation	169	321	189	135	113	116	119	122	125
Wages - Engineering	315,845	330,436	371,256	488,938	592,468	607,280	622,462	638,024	653,975
Wages - Overtime	0	234	1,063	718	500	500	500	500	500
Benefit - Social Security	23,244	24,446	28,310	37,273	45,362	46,495	47,657	48,847	50,067
Benefit - Workers Compensation	7,308	1,237	1,658	1,471	3,973	4,442	4,552	4,666	4,783
Benefit - Unemployment Compensation	102	295	0	0	0	0	0	0	0
General Expense	400	0	0	400	300	300	300	300	300
Benefit - Retirement Fund				118,575	147,102	150,780	154,550	158,414	162,374
Benefit - Life Insurance				0	7,271	7,453	7,639	7,830	8,026
Benefit - Hospitalization				0	172,366	184,431	197,341	211,155	225,936
Materials and Supplies	4,407	7,534	5,760	5,542	6,900	7,073	7,250	7,431	7,617
Utilities - Telephone	1,664	2,755	3,113	3,907	4,200	4,305	4,413	4,523	4,636
Postage	0	0	0	0	0	0	0	0	0
General Expense	3,208	4,614	7,302	1,394	1,000	1,025	1,051	1,077	1,104
Advertising & Printing	0	286	110	237	600	615	630	646	662
Training Expense	0	0	3,116	2,744	3,500	3,588	3,678	3,770	3,864
Professional Services - Other	0	0	248	10,437	20,000	20,500	21,013	21,538	22,076
U.C.C. Appeals Expense	0	0	2,965	1,004	3,000	3,075	3,152	3,231	3,312
Maintenance & Repairs	0	0	28	5,274	4,000	4,100	4,203	4,308	4,416
Software Maintenance Expense	0	0	6,864	10,290	14,325	14,683	15,050	15,426	15,812
Special Maintenance Project Expense	0	0	0	0	0	0	0	0	0
Vehicle Repair Parts	0	0	2,475	512	2,500	2,563	2,627	2,693	2,760
Gas, Oil & Grease	0	0	1,686	2,002	1,500	1,538	1,576	1,615	1,655
Tires	0	0	364	0	500	513	526	539	552
Misc. Minor Equipment Purchases	0	0	0	316	3,000	3,075	3,152	3,231	3,312
Travel Expense	0	0	57	1,645	1,500	1,538	1,576	1,615	1,655
Association Dues & Expenses	0	0	535	1,660	1,200	1,230	1,261	1,293	1,325
Zoning Hearing Board Expense	16,367	19,875	11,767	12,159	15,000	15,375	15,759	16,153	16,557
Planning Commission Expense	415	1,485	2,298	1,168	2,500	2,563	2,627	2,693	2,760
	515,113	538,336	699,381	935,367	1,281,506	1,321,448	1,362,763	1,405,690	1,450,314

PUBLIC SERVICES EXPENSE

Wages - Supervisory	50,502	52,032	58,476	60,174	61,685	63,227	64,808	66,428	68,089
Benefit - Social Security	3,741	3,912	4,365	4,517	4,719	4,837	4,958	5,082	5,209
Benefit - Workers Compensation	182	106	109	147	150	154	157	161	165
Wages - Other	127,508	125,587	120,541	173,472	145,368	143,961	147,560	151,249	155,030
Overtime	1,262	1,014	1,028	980	1,200	1,230	1,261	1,293	1,325
Benefit - Social Security	9,687	9,380	8,973	14,068	11,212	11,107	11,385	11,669	11,961
Benefit - Unemployment Compensation	0	1,670	0	0	0	0	0	0	0
Benefit - Workers Compensation	7,655	6,909	2,246	3,973	8,014	7,938	8,137	8,340	8,549
General Expense	0	0	0	100	100	100	100	100	100
Benefit - Retirement Fund	0	0	0	34,767	37,948	38,897	39,869	40,866	41,888
Benefit - Life Insurance	0	0	0	0	2,097	2,150	2,204	2,259	2,315
Benefit - Hospitalization	0	0	0	0	82,103	87,850	94,000	100,580	107,621
Bank Fees	0	0	0	2,991	5,000	20,500	21,013	21,538	22,076
Materials and Supplies	17	35,688	34,493	39,164	35,725	36,618	37,533	38,471	39,433
Utilities: Sewer	0	0	0	0	336	344	353	362	371
Utilities: Electric	0	2,147	1,807	1,163	2,200	2,255	2,311	2,369	2,428
Utilities: Telephone	0	1,434	1,046	1,263	1,500	1,538	1,576	1,615	1,655
Utilities: Water	0	244	232	121	500	513	526	539	552
Postage	0	0	3,145	5,021	7,225	7,406	7,591	7,781	7,976
Advertising and Printing	0	40,285	50,781	36,322	26,500	27,163	27,842	28,538	29,251

	2016 GENERAL FUND ACTUAL	2017 GENERAL FUND ACTUAL	2018 GENERAL FUND ACTUAL	ESTIMATED ACTUAL 2019 REVENUES & EXPENDITURES	2020 GENERAL FUND BUDGET	2021 GENERAL FUND BUDGET	2022 GENERAL FUND BUDGET	2023 GENERAL FUND BUDGET	2024 GENERAL FUND BUDGET
Training	0	843	740	1,586	1,800	1,845	1,891	1,938	1,986
Uniforms	0	0	0	0	0	0	0	0	0
Property Maintenance	0	0	0	0	0	0	0	0	0
Maintenance and Repairs	0	14,675	11,036	23,527	30,150	30,904	31,677	32,469	33,281
Vehicle Repair Parts	0	39,347	67,626	63,547	25,500	26,138	26,791	27,461	28,148
Gas, Oil and Grease	0	16,071	21,230	20,247	25,000	25,625	26,266	26,923	27,596
Misc. Minor Equipment Purchases	0	0	4	450	0	0	0	0	0
Recycling Grant Expenses	123,071	33,095	2,160	3,112	3,000	3,075	3,152	3,231	3,312
Travel Expense	0	0	302	1,710	2,200	2,255	2,311	2,369	2,428
Association Dues and Expenses	0	802	802	813	1,000	1,025	1,051	1,077	1,104
Senior Citizen's Health Care	20,324	20,622	21,082	21,552	21,609	22,149	22,703	23,271	23,853
Contribution: EMTA Lift	20,000	20,000	20,000	2,464	2,587	2,717	2,853	2,996	3,146
	363,949	425,861	432,227	517,250	546,429	573,521	591,879	610,975	630,848

PUBLIC SAFETY EXPENSE

Wages - Supervisory	205,233	111,202	110,364	112,830	112,551	115,928	119,406	122,988	126,678
Benefit - Social Security	9,103	1,613	1,597	1,621	1,632	1,681	1,731	1,783	1,837
Benefit - Workers Compensation	12,804	5,041	4,195	4,770	4,732	4,873	5,020	5,170	5,325
General Expense	82	985	985	985	985	985	985	985	985
Wages - Commissioned Officers	2,268,285	2,380,344	2,351,363	2,192,044	1,872,143	1,869,607	1,925,695	1,983,466	2,042,970
Wages - Overtime	212,352	181,445	150,180	152,445	180,000	185,400	190,962	196,691	202,592
Benefit - Social Security	31,978	35,792	33,445	38,920	29,756	29,798	30,692	31,612	32,561
Benefit - Workers Compensation	154,771	118,326	92,502	102,191	86,270	86,390	88,982	91,652	94,401
General Expense	16,102	18,384	17,419	15,942	19,700	19,700	19,700	19,700	19,700
Wages - Patrolmen	3,075,893	3,211,120	3,362,342	3,695,880	4,114,655	4,238,094	4,365,237	4,496,194	4,631,080
Wages - Overtime	144,104	199,304	224,791	183,530	245,000	252,350	259,921	267,719	275,751
Benefit - Social Security	46,239	52,411	53,399	64,870	63,215	65,111	67,065	69,077	71,149
Benefit - Workers Compensation	200,902	170,488	140,753	171,943	183,276	188,774	194,437	200,270	206,278
General Expense	16,454	14,470	16,362	17,370	16,940	16,940	16,940	16,940	16,940
Wages - Clerks	184,816	180,204	182,357	187,393	236,094	241,996	248,046	254,247	260,603
Wages - Overtime	1,597	380	438	157	1,500	1,500	1,500	1,500	1,500
Benefit - Social Security	13,750	13,391	13,392	14,481	18,176	19,809	20,271	20,746	21,232
Benefit - Retirement Fund	0	0	0	42,575	43,271	43,627	43,627	43,627	43,627
Benefit - Life Insurance					2,563	2,627	2,693	2,760	2,829
Benefit - Hospitalization					106,264	113,702	121,661	130,177	139,289
Benefit - Workers Compensation	671	370	335	475	577	592	606	621	637
Wages - Other	111,889	111,812	154,723	149,564	103,314	105,897	108,544	111,258	114,039
Wages - Overtime	5,184	3,709	2,538	1,418	5,000	5,000	5,000	5,000	5,000
Benefit - Social Security	8,737	8,777	11,768	11,423	8,286	8,484	8,686	8,894	9,106
Benefit - Retirement Fund	0	0	0	18,543	18,935	18,484	18,686	18,894	19,106
Benefit - Life Insurance					1,004	1,029	1,055	1,081	1,108
Benefit - Hospitalization					40,461	43,294	46,325	49,568	53,038
Benefit - Workers Compensation	6,960	6,683	5,364	6,012	5,922	6,063	6,208	6,356	6,508
General Expenses	250	0	300	150	300	300	300	300	300
Wages - Radio Operators	507,313	495,818	546,503	533,494	546,152	559,806	573,801	588,146	602,850
Wages - Overtime	70,950	65,915	69,996	70,048	70,000	71,750	73,544	75,383	77,268
Benefit - Social Security	43,281	41,300	46,041	48,182	47,136	48,314	49,522	50,760	52,029
Benefit - Retirement Fund	0	0	0	97,836	100,097	98,314	99,522	100,760	102,029
Benefit - Life Insurance					5,018	5,144	5,273	5,405	5,540
Benefit - Hospitalization					184,466	197,379	211,196	225,980	241,799
Benefit - Workers Compensation	2,080	25,111	21,862	21,228	25,902	26,550	27,214	27,894	28,591
General Expense	1,613	0	2,913	1,500	2,500	2,500	2,500	2,500	2,500
Benefit - Retirement Fund	1,555,882	1,508,870	1,661,314	1,350,196	1,630,053	1,677,867	1,727,084	1,777,745	1,829,892
Benefit - Life Insurance	41,818	37,866	45,418	52,192	49,335	50,815	52,339	53,909	55,526
Benefit - Hospitalization	1,904,607	2,091,804	2,216,679	1,696,787	2,762,660	2,956,046	3,162,969	3,384,377	3,621,283
Investigative Expense	0	0	0	0	23,145	23,724	24,317	24,925	25,548
Materials and Supplies	37,417	33,623	45,651	30,768	31,500	32,288	33,095	33,922	34,770
Postage	0	326	0	3	150	154	158	162	166
General Expense	35,497	23,073	21,272	25,164	10,000	10,250	10,506	10,769	11,038
Advertising and Printing	503	1,070	1,447	1,448	1,500	1,538	1,576	1,615	1,655
Ammunition and Similar Supplies	16,778	19,130	16,456	21,740	26,000	26,650	27,316	27,999	28,699
Training Expenses	16,479	22,104	22,892	14,398	15,000	15,375	15,759	16,153	16,557
Uniforms	30,980	27,485	23,754	16,790	35,000	35,875	36,772	37,691	38,633
Communication Expense	33,369	51,519	37,023	54,561	44,590	45,705	46,848	48,019	49,219

	2016 GENERAL FUND ACTUAL	2017 GENERAL FUND ACTUAL	2018 GENERAL FUND ACTUAL	ESTIMATED ACTUAL 2019 REVENUES & EXPENDITURES	2020 GENERAL FUND BUDGET	2021 GENERAL FUND BUDGET	2022 GENERAL FUND BUDGET	2023 GENERAL FUND BUDGET	2024 GENERAL FUND BUDGET
Maintenance and Repairs - Police Dept	114,655	161,561	21,662	38,756	55,000	56,375	57,784	59,229	60,710
Software Maintenance Expense	0	0	76,522	88,600	96,100	98,503	100,966	103,490	106,077
Minor Equipment Purchase-Misc	0	0	0	515	5,000	5,125	5,253	5,384	5,519
Travel Expenses	0	228	20	16,563	18,000	18,450	18,911	19,384	19,869
Dues and Subscriptions	0	1,381	2,057	889	2,000	2,050	2,101	2,154	2,208
Wages - Mechanics	78,920	89,405	57,993	59,324	60,573	62,087	63,639	65,230	66,861
Wages - Overtime	3,907	6,789	104	77	3,000	3,075	3,152	3,231	3,312
Benefit - Social Security	6,108	7,391	4,304	4,565	3,476	3,563	3,652	3,743	3,837
Benefit - Workers Compensation	4,924	3,231	2,825	3,380	3,306	3,388	3,473	3,560	3,649
General Expense	100	0	0	100	100	100	100	100	100
General Expense	2,347	958	1,974	0	1,500	1,538	1,576	1,615	1,655
Maintenance and Repairs	(710)	16,673	6,637	9,518	7,000	7,175	7,354	7,538	7,726
Vehicle Repair Parts	32,792	9,556	22,896	35,800	40,000	41,000	42,025	43,076	44,153
Gas, Oil and Grease	32,599	65,456	96,415	82,532	98,700	101,168	103,697	106,289	108,946
Tires and Tubes	16,540	16,834	12,497	13,210	5,000	5,125	5,253	5,384	5,519
Wages - Crossing Guards	8,581	6,838	6,725	9,081	6,500	6,500	6,500	6,500	6,500
Benefit - Social Security	663	527	515	728	497	497	497	497	497
Benefit - Unemployment Compensation	0	261	105	170	0	0	0	0	0
Benefit - Workers Compensation	510	614	656	941	648	648	648	648	648
Contribution - Volunteer Fire Dept	699,998	813,738	862,918	826,677	767,568	786,757	806,426	826,587	847,252
Contribution - Vol Firemen's Relief	346,110	314,221	288,419	310,078	285,000	285,000	285,000	285,000	285,000
	12,374,767	12,786,927	13,175,377	12,725,370	14,591,693	14,977,203	15,534,762	16,117,967	16,728,223

EMERGENCY MANAGEMENT & CODE ENFORCEMENT

Wages - Supervisory	65,517	96,746	98,934	52,742	50,157	51,411	52,696	54,013	55,363
Wages - Overtime - Fire Inspector	0	0	458	0	0	0	0	0	0
Benefit - Social Security	4,891	7,258	7,194	3,860	3,837	3,933	4,031	4,132	4,235
Benefit - Unemployment Compensation	0	0	0	3,330	0	0	0	0	0
Benefit - Workers Compensation	417	426	330	102	93	96	98	101	103
General Expense - Fire Protection	72	0	600	150	0	600	0	600	0
Wages - Code Enforcement	66,390	62,629	105,148	132,036	144,035	147,636	151,327	155,110	158,988
Wages - Overtime - Code Enforcement	0	0	210	161	500	513	526	539	552
Benefit - Social Security	5,021	4,741	7,937	10,084	11,057	11,333	11,617	11,907	12,205
Benefit - Workers Compensation	423	278	308	254	288	295	303	310	318
Benefit - Retirement Fund	0	0	0	29,156	35,591	36,481	37,393	38,328	39,286
Benefit - Life Insurance	0	0	0	0	2,273	2,330	2,388	2,448	2,509
Benefit - Hospitalization	0	0	0	0	86,063	92,087	98,533	105,430	112,810
Materials and Supplies	11,917	10,491	12,057	3,308	16,000	16,400	16,810	17,230	17,661
Utilities: Telephone	0	0	774	0	1,000	1,025	1,051	1,077	1,104
Utilities: Fire Hydrants	957	4,234	4,681	0	0	0	0	0	0
Postage	0	0	0	0	100	100	100	100	100
General Expense - Fire Protection	14,415	1,807	3,913	3,688	5,000	5,125	5,253	5,384	5,519
Advertising & Printing	0	0	0	67	1,900	1,948	1,997	2,047	2,098
Training Expense	208	1,277	1,043	1,196	4,000	4,100	4,203	4,308	4,416
Emergency Management Expense	0	1,529	5,393	2,766	8,000	8,200	8,405	8,615	8,830
Uniforms	11,371	2,357	4,905	474	3,000	3,075	3,152	3,231	3,312
Professional Services - Other			0	4,418	5,000	5,125	5,253	5,384	5,519
Communication Expense	0	13,071	11,142	75	5,000	5,125	5,253	5,384	5,519
Demolition	0	0	8,350	1,368	15,000	15,375	15,759	16,153	16,557
Property Maintenance Expense	29,563	33,550	10,604	8,902	4,000	4,100	4,203	4,308	4,416
Maintenance and Repairs	364	2,821	1,728	2,845	2,000	2,050	2,101	2,154	2,208
Software Maintenance Expense	0	0	5,745	7,345	11,000	11,275	11,557	11,846	12,142
Vehicle Repair Parts	0	0	3,410	7,528	5,000	5,125	5,253	5,384	5,519
Gas, Oil & Greas	0	0	0	3,328	8,000	8,200	8,405	8,615	8,830
Tires	0	0	177	0	2,500	2,563	2,627	2,693	2,760
Misc. Minor Purchases	0	711	2,903	139	4,000	4,100	4,203	4,308	4,416
Travel Expense	0	0	899	0	4,000	4,100	4,203	4,308	4,416
Association Dues & Expenses	0	0	30	427	500	513	526	539	552
	211,526	243,926	298,874	279,749	438,895	454,339	469,226	485,986	502,263

ZONING

Wages - Other	90,174	93,285	0	0	0	0	0	0	0
Wages - Overtime - Other	0	246	0	0	0	0	0	0	0

	2016 GENERAL FUND ACTUAL	2017 GENERAL FUND ACTUAL	2018 GENERAL FUND ACTUAL	ESTIMATED ACTUAL 2019 REVENUES & EXPENDITURES	2020 GENERAL FUND BUDGET	2021 GENERAL FUND BUDGET	2022 GENERAL FUND BUDGET	2023 GENERAL FUND BUDGET	2024 GENERAL FUND BUDGET
Benefit - Social Security	6,630	6,893	0	0	0	0	0	0	0
Benefit - Workers Compensation	324	414	0	0	0	0	0	0	0
Materials and Supplies	9,276	9,796	0	0	0	0	0	0	0
	106,404	110,634	0	0	0	0	0	0	0

PUBLIC WORKS EXPENSE

Bldg. Maintenance Bureau

Wages - Supervisory	68,307	70,155	73,349	75,244	75,177	77,056	78,982	80,957	82,981
Benefit - Social Security	5,167	5,301	5,537	5,692	5,751	5,895	6,042	6,193	6,348
Benefit - Workers Compensation	4,061	4,031	3,578	4,088	4,110	4,213	4,318	4,426	4,537
General Expense	100	0	0	100	100	100	100	100	100
Wages - Laborers	193,923	195,782	198,515	200,672	197,251	202,182	207,237	212,418	217,728
Wages - Overtime	3,655	5,066	4,706	9,015	5,000	5,125	5,253	5,384	5,519
Benefit - Social Security	14,673	15,004	15,183	16,234	15,472	15,859	16,255	16,662	17,078
Benefit - Workers Compensation	11,747	10,625	9,927	11,869	11,058	11,335	11,618	11,908	12,206
General Expense	300	0	0	299	500	500	500	500	500
Benefit - Retirement Fund	0	0	0	47,820	49,930	51,178	52,457	53,768	55,112
Benefit - Life Insurance	0	0	0	0	2,273	2,330	2,388	2,448	2,509
Benefit - Hospitalization	0	0	0	0	82,103	87,850	94,000	100,580	107,621
Materials and Supplies	23,062	22,645	22,976	24,049	25,000	25,625	26,266	26,923	27,596
Utilities: Gas	16,706	22,412	25,935	21,273	23,000	23,575	24,164	24,768	25,387
Utilities: Sewer	1,512	1,008	504	840	1,450	1,486	1,523	1,561	1,600
Utilities: Electric	46,311	47,879	49,627	31,639	47,000	48,175	49,379	50,613	51,878
Utilities: Telephone	12,605	11,915	11,550	12,179	12,000	12,300	12,608	12,923	13,246
Utilities: Water	2,641	1,120	805	2,439	2,400	2,460	2,522	2,585	2,650
General Expense	24,019	21,183	26,884	18,650	25,000	25,625	26,266	26,923	27,596
Advertising and Printing	0	0	0	0	4,000	4,100	4,203	4,308	4,416
Uniforms	0	0	0	370	9,500	9,738	9,981	10,231	10,487
Maintenance and Repairs	114,525	91,516	90,210	115,652	100,000	102,500	105,063	107,690	110,382
Vehicle Repair Parts	0	0	2,266	1,130	3,000	3,075	3,152	3,231	3,312
Gas, Oil & Grease	0	0	55	2,040	6,670	6,837	7,008	7,183	7,363
Tires and Tubes	0	0	0	0	2,500	2,563	2,627	2,693	2,760
Minor Equipment Purchase-Misc	0	0	1,284	3,683	3,000	3,075	3,152	3,231	3,312
ADA Compliance Expense	1,425	10,446	0	0	2,000	2,050	2,101	2,154	2,208

Streets Bureau

Wages - Supervisory	555,543	571,074	397,410	405,563	403,663	413,754	424,098	434,700	445,568
Wages - Overtime	24,626	28,421	27,056	33,782	40,000	41,000	42,025	43,076	44,153
Benefit - Social Security	43,914	44,610	32,502	33,957	33,940	34,789	35,658	36,550	37,464
Benefit - Workers Compensation	34,492	26,955	21,086	24,649	24,257	24,864	25,485	26,122	26,775
General Expense	500	0	0	370	500	500	500	500	500
Wages - Clerks	43,120	42,932	44,891	45,498	92,916	95,239	97,620	100,061	102,563
Wages - Overtime	2,062	47	159	16	1,500	1,538	1,576	1,615	1,655
Benefit - Social Security	3,278	3,129	3,193	3,399	7,223	7,403	7,588	7,778	7,973
Benefit - Workers Compensation	163	87	83	116	229	235	241	247	253
Wages - Laborers	1,576,671	1,525,542	1,493,300	1,613,785	1,486,651	1,487,679	1,524,871	1,562,993	1,602,068
Wages - Overtime	92,717	114,569	91,092	128,123	100,000	102,500	105,063	107,690	110,382
Benefit - Social Security	125,196	118,569	121,470	134,380	121,379	121,649	124,690	127,807	131,002
Benefit - Unemployment Comp	3,806	0	0	0	0	0	0	0	0
Benefit - Workers Compensation	99,249	91,045	79,150	99,032	86,750	86,943	89,117	91,345	93,628
General Expense - Other	2,800	0	0	2,750	2,700	2,700	2,700	2,700	2,700

Traffic Bureau

Wages - Supervisory - Traffic	89,627	90,627	90,747	129,585	77,321	79,254	81,235	83,266	85,348
Benefit - Social Security	7,115	7,185	7,000	9,973	5,915	6,063	6,214	6,370	6,529
Benefit - Workers Compensation	5,328	5,396	4,509	7,133	4,228	4,333	4,442	4,553	4,666
General Expense	100	0	0	100	100	100	100	100	100
Wages - Laborers - Traffic	126,114	135,572	123,683	135,038	138,276	141,733	145,276	148,908	152,631
Wages - Overtime - Traffic	2,405	3,192	2,575	3,272	3,500	3,588	3,678	3,770	3,864
Benefit - Social Security	10,430	10,596	9,741	10,624	10,846	11,117	11,395	11,680	11,972
Benefit - Workers Compensation	7,641	8,061	6,367	7,741	7,752	7,945	8,144	8,348	8,556
General Expense	200	0	0	198	200	200	200	200	200
Benefit - Retirement Fund	0	0	0	39,037	39,514	40,502	41,515	42,553	43,617
Benefit - Life Insurance	0	0	0	0	1,722	1,765	1,809	1,854	1,900
Benefit - Hospitalization	0	0	0	0	63,202	67,626	72,360	77,425	82,845
Materials and Supplies	0	0	566	31,193	16,000	16,400	16,810	17,230	17,661

	2016 GENERAL FUND ACTUAL	2017 GENERAL FUND ACTUAL	2018 GENERAL FUND ACTUAL	ESTIMATED ACTUAL 2019 REVENUES & EXPENDITURES	2020 GENERAL FUND BUDGET	2021 GENERAL FUND BUDGET	2022 GENERAL FUND BUDGET	2023 GENERAL FUND BUDGET	2024 GENERAL FUND BUDGET
Utilities: Electric	33,322	40,627	38,694	30,401	38,000	38,950	39,924	40,922	41,945
Utilities - Telephone	2,895	1,751	2,168	1,748	2,750	2,819	2,889	2,961	3,035
General Expense	0	0	0	0	500	513	526	539	552
Training Expense	0	0	0	0	4,000	4,100	4,203	4,308	4,416
Uniforms	0	0	0	645	520	533	546	560	574
Traffic Sign Expense	0	47,441	7,127	9,612	1,500	1,538	1,576	1,615	1,655
Maintenance and Repairs - Traffic	43,534	47,679	33,558	23,779	35,000	35,875	36,772	37,691	38,633
Vehicle Repair Parts	0	0	5,566	10,832	3,500	3,588	3,678	3,770	3,864
Gas, Oil & Grease	0	0	3,159	5,301	5,000	5,125	5,253	5,384	5,519
Tires and Tubes	0	0	1,222	500	2,500	2,563	2,627	2,693	2,760
Minor Equipment Purchase-Misc	0	0	0	1,243	3,000	3,075	3,152	3,231	3,312
Travel Expense	0	0	0	0	3,000	3,075	3,152	3,231	3,312
General Public Works									
Benefit - Retirement Fund	373,949	406,139	439,065	356,944	346,451	355,112	363,990	373,090	382,417
Benefit - Life Insurance	23,907	24,378	21,793	21,915	26,391	27,051	27,727	28,420	29,131
Benefit - Hospitalization	581,767	895,493	858,640	668,586	733,906	785,279	840,249	899,066	962,001
Materials and Supplies	140,765	195,940	237,586	216,372	200,000	205,000	210,125	215,378	220,762
Utilities: Gas	19,848	22,506	23,576	11,437	22,500	23,063	23,640	24,231	24,837
Utilities: Sewer	1,680	1,596	1,092	1,512	1,500	1,538	1,576	1,615	1,655
Utilities: Electric	32,004	42,906	43,909	27,967	37,500	38,438	39,399	40,384	41,394
Utilities: Water	4,089	2,454	1,907	7,759	3,305	3,388	3,473	3,560	3,649
General Expense	102,598	6,254	27,091	4,633	5,000	5,125	5,253	5,384	5,519
Advertising & Printing	0	0	0	483	1,000	1,025	1,051	1,077	1,104
Training Expense	0	0	0	649	1,000	1,025	1,051	1,077	1,104
Uniforms	0	0	0	3,812	3,500	3,588	3,678	3,770	3,864
Communication Expense	5,144	5,296	5,052	4,606	5,200	5,330	5,463	5,600	5,740
Traffic Control Sign Expense	7,583	276	620	240	0	0	0	0	0
Tree Removal Expense	21,005	14,790	19,085	19,250	25,000	25,625	26,266	26,923	27,596
Maintenance and Repair	0	99,742	120,657	66,563	120,000	123,000	126,075	129,227	132,458
Vehicle Repair Parts	0	506	171,384	214,056	180,000	184,500	189,113	193,841	198,687
Gas, Oil & Grease	0	0	112,691	100,203	125,000	128,125	131,328	134,611	137,976
Tires and Tubes	0	0	14,385	18,905	21,000	21,525	22,063	22,615	23,180
Misc. Minor Equipment Purchases	0	345	5,625	4,449	3,000	3,075	3,152	3,231	3,312
Travel Expense	0	0	228	366	2,500	2,563	2,627	2,693	2,760
Materials and Supplies - Snow Removal	363,022	192,000	223,584	373,671	400,000	410,000	420,250	430,756	441,525
Mechanical Maintenance Bureau									
Wages - Mechanics - Supervisory	108,918	75,404	77,568	79,612	81,596	83,635	85,726	87,869	90,066
Benefit - Social Security	8,355	5,774	5,926	6,076	6,242	6,398	6,558	6,722	6,890
Benefit - Workers Compensation	6,476	3,744	3,837	4,372	4,461	4,573	4,687	4,804	4,924
General Expense	100	0	0	100	100	100	100	100	100
Wages - Mechanics	207,761	195,987	196,164	228,535	314,206	299,435	306,921	314,594	322,459
Wages - Overtime	20,393	19,407	19,694	13,560	25,000	25,625	26,266	26,923	27,596
Benefit - Social Security	17,173	14,964	17,055	18,850	25,949	24,867	25,489	26,126	26,779
Benefit - Workers Compensation	13,564	15,014	10,686	13,761	18,546	17,773	18,217	18,672	19,139
Benefit - Unemployment Comp	17,607	0	0	0	0	0	0	0	0
Garage Labor Transfer Credit	0	0	0	0	(69,666)	(71,408)	(72,836)	(73,564)	(74,300)
General Expense	500	0	0	425	500	500	500	500	500
Benefit - Retirement Fund	53,027	64,202	78,604	79,782	83,643	85,734	87,877	90,074	92,326
Benefit - Life Insurance	4,533	3,975	3,945	3,315	3,746	3,840	3,936	4,034	4,135
Benefit - Hospitalization	73,885	137,568	88,977	99,288	166,866	178,546	191,044	204,417	218,726
Garage Labor Transfer Credit	0	0	0	(66,856)	(110,839)	(118,597)	(126,899)	(135,782)	(145,287)
Materials and Supplies - Vehicles	65,954	75,317	39,672	20,506	30,000	30,750	31,519	32,307	33,115
General Expense	0	0	41	874	500	513	526	539	552
Training Expense	0	0	445	521	3,000	3,075	3,152	3,231	3,312
Uniforms	0	0	0	4,516	5,500	5,638	5,779	5,923	6,071
Communication Expense	0	0	0	2,291	1,500	1,538	1,576	1,615	1,655
Maintenance and Repair	0	0	4,924	14,996	20,000	20,500	21,013	21,538	22,076
Software Maintenance	0	4,134	4,739	7,848	8,000	8,200	8,405	8,615	8,830
Vehicle Repair Parts	156,624	129,244	15,924	8,395	17,500	17,938	18,386	18,846	19,317
Gas, Oil & Grease	141,038	132,529	2,012	226	7,500	7,688	7,880	8,077	8,279
Tires and Tubes	13,126	16,140	1,883	443	5,000	5,125	5,253	5,384	5,519
Misc. Minor Equipment Purchases	0	8,030	13,223	3,678	3,000	3,075	3,152	3,231	3,312
Travel Expense	0	0	0	0	3,000	3,075	3,152	3,231	3,312
	6,067,982	6,313,249	6,104,254	6,257,843	6,503,402	6,641,491	6,852,801	7,073,282	7,302,656

	2016 GENERAL FUND ACTUAL	2017 GENERAL FUND ACTUAL	2018 GENERAL FUND ACTUAL	ESTIMATED ACTUAL 2019 REVENUES & EXPENDITURES	2020 GENERAL FUND BUDGET	2021 GENERAL FUND BUDGET	2022 GENERAL FUND BUDGET	2023 GENERAL FUND BUDGET	2024 GENERAL FUND BUDGET
PARKS & RECREATION EXPENSE									
Wages - Supervisory	53,354	54,766	55,997	57,450	58,898	60,370	61,879	63,426	65,012
Benefit - Social Security	3,998	4,106	4,203	4,323	4,506	4,618	4,734	4,852	4,973
Benefit - Workers Compensation	339	241	182	110	110	112	115	118	121
Wages - Clerks	44,866	43,702	46,312	47,026	46,458	39,947	40,946	41,970	43,019
Wages - Overtime	3,798	3,908	2,293	971	3,000	3,075	3,152	3,231	3,312
Benefit - Social Security	3,596	3,505	3,446	3,569	3,784	3,291	3,373	3,458	3,544
Benefit - Workers Compensation	175	96	157	202	120	105	107	110	113
Wages - Other	184,046	197,866	180,507	164,209	200,000	200,000	200,000	200,000	200,000
Wages - Overtime	789	822	1,712	2,362	1,000	1,000	1,000	1,000	1,000
Benefit - Social Security	14,162	15,205	13,871	12,835	15,377	15,377	15,377	15,377	15,377
Benefit - Unemployment Compensation	1,786	1,138	0	0	2,000	2,000	2,000	2,000	2,000
Benefit - Workers Compensation	10,989	12,336	9,018	9,251	10,990	10,990	10,990	10,990	10,990
Wages - Base - MGLC	0	0	0	19,242	0	0	0	0	0
Benefit - Social Security - MGLC	0	0	0	1,472	0	0	0	0	0
Benefit - Workers Compensation - MGLC	0	0	0	964	0	0	0	0	0
Benefit - Retirement Fund	54,987	50,635	56,012	55,018	57,660	59,102	60,580	62,095	63,647
Benefit - Life Insurance	3,429	2,959	2,956	2,916	2,775	2,845	2,916	2,989	3,064
Benefit - Hospitalization	109,573	98,451	115,413	114,733	102,364	109,529	117,196	125,400	134,178
Bank Fees	0	0	0	2,016	2,000	2,050	2,101	2,154	2,208
Materials and Supplies	21	54,496	43,486	48,818	45,000	46,125	47,278	48,460	49,672
Utilities : Gas	8,747	11,877	11,377	11,054	12,000	12,300	12,608	12,923	13,246
Utilities : Sewer	4,200	4,116	3,948	5,166	4,000	4,100	4,203	4,308	4,416
Utilities : Electric	13,627	15,065	16,205	13,719	15,000	15,375	15,759	16,153	16,557
Utilities : Telephone	3,044	2,793	2,582	3,056	3,500	3,588	3,678	3,770	3,864
Utilities : Water	4,891	4,986	5,083	6,772	5,000	5,125	5,253	5,384	5,519
General Expense	135,891	4,996	5,563	8,696	5,000	5,125	5,253	5,384	5,519
Printing and Advertising	0	12,587	12,446	17,884	12,000	12,300	12,608	12,923	13,246
Training Expense	0	0	1,447	0	1,500	1,538	1,576	1,615	1,655
Art Show Expense	1,383	1,434	1,529	1,808	1,800	1,845	1,891	1,938	1,986
Property Maintenance	0	36,590	34,775	35,652	40,000	41,000	42,025	43,076	44,153
Maintenance and Repair	0	36,035	41,025	38,876	28,000	28,700	29,418	30,153	30,907
Software Maintenance Expense	0	0	0	0	811	831	852	873	895
Vehicle Repair Parts	15,217	10,140	16,223	11,956	15,000	15,375	15,759	16,153	16,557
Gas, Oil & Grease	0	0	5,559	9,827	20,100	20,603	21,118	21,646	22,187
Tires	0	0	2,971	852	3,000	3,075	3,152	3,231	3,312
Misc. Minor Equipment Purchases	0	180	2,494	90	1,500	1,538	1,576	1,615	1,655
Golf Course Expense	10,287	9,342	17,158	23,101	30,000	30,750	31,519	32,307	33,115
ADA Compliance Expense	1,023	0	0	0	0	0	0	0	0
MGLC Expense	0	0	0	67,832	79,635	81,626	83,667	85,759	87,903
Contribution: Asbury Woods Grant	750,000	0	0	0	0	0	0	0	0
Wages - Maintenance	236,541	230,788	223,610	228,528	209,251	187,153	191,832	196,628	201,544
Wages - Overtime	8,847	11,478	12,762	11,716	12,000	12,300	12,608	12,923	13,246
Benefit - Social Security	18,493	18,268	17,607	18,565	16,926	15,258	15,640	16,031	16,431
Benefit - Unemployment Compensation	619	0	0	0	0	0	0	0	0
Benefit - Workers Compensation	14,589	10,379	11,537	13,559	12,097	10,905	11,178	11,457	11,744
General Expense	300	0	0	290	300	300	300	300	300
	1,717,607	965,286	981,467	1,076,485	1,084,461	1,071,246	1,097,217	1,124,180	1,152,187
TOTAL EXPENDITURES	25,204,270	25,364,699	25,255,982	25,201,863	27,708,239	28,392,527	29,354,675	30,358,785	31,405,036
EXCESS/(DEFICIT) OF REVENUES OVER EXPENDITURES BEFORE TRANSFERS	2,524,832	1,990,332	2,243,815	2,182,129	(830,346)	(1,490,664)	(2,114,144)	(2,850,828)	(3,626,249)
Transfer (to)/from Sinking Fund	(36,857)	(37,017)	(37,017)	(63,961)	(572,409)	(217,817)	(217,817)	(217,818)	(217,819)
Transfer (to)/from Capital Fund	(1,075,622)	(590,623)	(590,623)	(967,399)	(3,523,769)	(961,091)	(781,334)	(1,470,436)	(1,294,077)
Transfer (to)/from Revolving Loan Fund	0	0	0	0	(250,000)	0	0	0	0
INTER-FUND TRANSFERS	(1,112,479)	(627,640)	(627,640)	(1,031,360)	(4,346,178)	(1,178,908)	(999,151)	(1,688,254)	(1,511,896)
EXCESS/(DEFICIT) OF REVENUES OVER EXPENDITURES	1,412,353	1,362,692	1,616,175	1,150,769	(5,176,524)	(2,669,572)	(3,113,295)	(4,539,082)	(5,138,145)
ENDING FUND BALANCE	7,721,392	9,084,084	10,700,259	11,851,028	6,674,504	4,004,932	891,637	(3,647,446)	(8,785,591)

MILLCREEK TOWNSHIP

2019 - 2024 SEWER FUND BUDGET REPORT & FORECAST

	2016 SEWER FUND ACTUAL	2017 SEWER FUND ACTUAL	2018 SEWER FUND ACTUAL	ESTIMATED ACTUAL 2019 REVENUES & EXPENDITURES	2020 SEWER FUND BUDGET	2021 SEWER FUND BUDGET	2022 SEWER FUND BUDGET	2023 SEWER FUND BUDGET	2024 SEWER FUND BUDGET
Revenues									
RENTAL INCOME	10,459,795	10,022,563	9,888,156	9,850,733	9,900,000	9,900,000	9,900,000	9,900,000	9,900,000
SEWER PERMITS	17,550	15,052	10,450	11,567	12,500	12,000	12,000	12,000	12,000
PENALTIES	(37)	0	0	0	0	0	0	0	0
MANDATED CONNECTIONS REVENUE	0	0	11,891	10,000	5,000	10,000	10,000	10,000	10,000
INTEREST MANDATED CONNECTIONS	10,594	9,420	9,976	9,729	10,000	8,000	8,000	8,000	8,000
INTEREST INCOME	15,749	34,102	54,491	40,328	40,000	25,000	25,000	25,000	25,000
OTHER INCOME	3,328	1,879	996,233	3,904	4,700	3,480	3,480	3,480	3,480
CONTRACTORS LICENSE	150	100	100	33,467	30,000	0	0	0	0
RENTAL CHARGES - OTHER MUNI'S	74,325	77,591	87,588	88,683	50,000	25,342	25,342	25,342	25,342
COLLECTION FEE	0	0	0	0	0	0	0	0	0
DEVELOPERS FEES & REIMBURSEMENTS	0	0	0	3,000	0	3,000	3,000	3,000	3,000
REIMBURSEMENTS - PROJECTS	0	0	0	25,342	40,342	30,900	30,900	30,900	30,900
TAPPING FEE INCOME	0	0	0	38,677	35,000	14,000	14,000	14,000	14,000
CAPACITY INCOME	0	0	0	0	0	1,200	1,200	1,200	1,200
ADJUSTMENTS & REBATES	0	0	0	0	0	0	0	0	0
Total Revenues, Gains & Other Support	10,581,454	10,160,707	11,058,885	10,115,430	10,127,542	10,032,922	10,032,922	10,032,922	10,032,922
EXPENDITURES									
OPERATING EXPENSES									
INSPECTION & MAINT WAGES	969,996	983,805	1,644,692	934,839	994,012	968,330	992,538	1,017,351	1,042,785
SOCIAL SECURITY TAXES	72,984	74,180	80,373	69,359	76,042	74,077	75,929	77,827	79,773
INSURANCE - GENERAL - OPERATING	82,425	89,957	97,585	51,640	49,892	51,139	52,417	53,727	55,070
INSURANCE - GROUP LIFE - OPER	(86,416)	8,024	10,671	7,620	8,203	8,408	8,618	8,833	9,054
INSURANCE - HEALTH - OPER	382,860	390,154	456,152	556,007	288,310	308,492	330,086	353,192	377,915
RETIREMENT CONTRIBUTION	89,043	84,547	96,812	113,165	100,619	103,134	105,712	108,355	111,064
TREATMENT EXPENSE-OPERATIONS	3,048,100	3,312,323	3,906,683	4,210,043	4,131,612	4,234,902	4,340,775	4,449,294	4,560,526
TREATMENT EXPENSE-DEBT SVC	845,548	668,941	398,580	398,580	399,097	409,074	419,301	429,784	440,529
TRANSPORTATION EXPENSE	208,275	221,032	138,578	204,373	177,930	182,378	186,937	191,610	196,400
OPERATING SUPPLIES & EXPENSE	0	0	155	153,485	143,300	146,883	150,555	154,319	158,177
VEHICLE OPERATING EXPENSE	37,152	48,263	55,367	50,041	53,000	54,325	55,683	57,075	58,502
ENGINEERING FEES	0	0	0	649	50,500	51,763	53,057	54,383	55,743
REPAIRS & MAINTENANCE	612,325	678,257	458,379	286,672	362,900	371,973	381,272	390,804	400,574
MISCELLANEOUS EXPENSE	3,511	18,513	44,445	8,820	500	513	526	539	552
CLEAN WATER FUND	0	0	0	1,000	0	0	0	0	0
UTILITIES	161,858	181,595	195,205	186,955	195,000	199,875	204,872	209,994	215,244
TOTAL OPERATING EXPENSE	6,427,661	6,759,591	7,583,677	7,233,248	7,030,917	7,165,266	7,358,278	7,557,087	7,761,908
ADMINISTRATIVE EXPENSE									
ADMINISTRATIVE SALARIES	16,221	0	0	0	0	0	0	0	0
SOCIAL SECURITY TAXES	1,241	0	0	0	0	0	0	0	0
INSURANCE - GENERAL - ADMIN	53	0	0	0	0	0	0	0	0
INSURANCE - GROUP LIFE - ADMIN	42	0	0	0	0	0	0	0	0
INSURANCE - HEALTH - ADMIN	7,867	1,137	0	0	0	0	0	0	0
ADMINISTRATIVE RETIREMENT CONTRIBUTION	0	0	0	0	0	0	0	0	0
OFFICE SUPPLIES	1,528	17,463	2,527	66,448	72,000	73,800	75,645	77,536	79,474
POSTAGE	1,284	728	2,084	667	1,500	1,538	1,576	1,615	1,655
LEGAL & ACCOUNTING	243	1,887	0	3,333	10,500	10,763	11,032	11,308	11,591
TRUSTEE FEES	0	0	0	4,000	4,000	4,100	4,203	4,308	4,416
ADMINISTRATIVE UTILITIES	7,074	9,113	12,165	18,747	9,660	823	844	865	887
DUES & SUBSCRIPTIONS	0	0	119	1,139	950	974	998	1,023	1,049
SEMINARS & TRAINING	0	0	0	988	2,500	2,563	2,627	2,693	2,760
ADMINISTRATIVE EXPENSE	0	0	0	0	0	0	0	0	0
LIEN CHARGES & COLLECTION FEES	(23)	0	0	0	0	0	0	0	0
COMMUNICATIONS EXPENSE	0	0	0	15,581	15,500	15,888	16,285	16,692	17,109
ADMINISTRATIVE SERVICE CHARGE	94,954	121,739	236,988	351,339	275,584	282,474	289,536	296,774	304,193
BAD DEBT EXPENSE	0	0	187,189	0	0	0	0	0	0
MANAGEMENT AGREEMENT - MTSA	757,569	760,194	775,836	0	0	0	0	0	0
TOTAL ADMINISTRATIVE EXPENSE	888,053	912,261	1,216,908	462,242	392,194	392,923	402,746	412,814	423,134
CAPITAL EXPENSE									
SYSTEM IMPROVEMENTS - OPERATING	0	0	0	762,000	1,322,000	1,775,000	1,215,000	1,045,000	540,000
MACHINERY & EQUIPMENT	1,077,607	136,213	1,138,876	1,041,600	306,500	286,500	271,000	252,500	755,000
TOTAL CAPITAL EXPENSE	1,077,607	136,213	1,138,876	1,803,600	1,628,500	2,061,500	1,486,000	1,297,500	1,295,000
NON-OPERATING (INCOME)/EXPENDITURES									
CONTRIBUTIONS	(1,521,684)	0	0	0	0	0	0	0	0
INTEREST EXPENSE - '11 BONDS	316,376	137,823	256,308	0	0	0	0	0	0
ASSESSMENTS - CURRENT YEAR	0	0	0	0	(237,000)	0	0	0	0
INTEREST INCOME - CURRENT YR ASSESSMENTS	0	0	0	(25,200)	(24,000)	0	0	0	0
OPERATING TRANSFERS-MTSUPVRS	17,408	17,408	17,408	0	0	0	0	0	0
DEPRECIATION	0	0	0	108,000	108,000	108,000	108,000	108,000	108,000
TOTAL NON-OPERATING (INCOME)/EXPENDITURES	(1,187,900)	155,231	273,716	82,800	(153,000)	108,000	108,000	108,000	108,000
Total Expenditures	7,205,421	7,963,296	10,213,177	9,581,890	8,898,611	9,727,689	9,355,024	9,375,401	9,588,042
Transfer to/(from) Sinking Fund	0	0	0	(412,873)	91,525	91,525	91,525	91,525	83,876
Excess Revenues Over Expenditures	3,376,033	2,197,411	845,708	946,413	1,137,406	213,708	586,373	565,996	361,004

MILLCREEK TOWNSHIP

2019 - 2024 SEWER FUND CAPITAL PROJECT LIST

	2020	2021	2022	2023	2024
BUNDY STATION DRIVE & DRAINAGE	65,000				
SHORELINE STATION UPGRADES	250,000				
WOLF FORCEMAIN REPLACEMENT **	425,000	450,000	300,000		
I&I GROUTING PROJECTS	300,000	250,000	200,000	100,000	75,000
I&I MAINTENANCE & REPAIRS	120,000	120,000	225,000	275,000	315,000
INDUSTRIAL FORCEMAIN REPLACEMENT ***		285,000			
OLD FRENCH FORCEMAIN REPLACEMENT		75,000			
LATERAL REPAIRS			100,000	150,000	150,000
WOLF ROAD STATION UPGRADES **			120,000		
EAST GORE STATION UPGRADES			120,000		
PUMP AND RAIL REPLACEMENTS			70,000		
WESTLAKE STATION UPGRADES			80,000		
LOVE ROAD STATION UPGRADES				60,000	
SHOREHAVEN STATION UPGRADES				25,000	
ASBURY STATION UPGRADES				35,000	
KEARSARGE & GLENWOOD BUILDINGS	25,000				
DRAIN GRATING GARAGE #4	12,000				
POLE BARN DRAINS	15,000				
LESTER LANE - 2019 CARRYOVER	10,000				
UNANTICIPATED PROJECTS	100,000				
SHOREHAVEN GRINDER PUMP PROJECT *		125,000			
MONTPELIER GRINDER PUMP PROJECT *		135,000			
POWELL AVENUE GRINDER PUMP PROJECT *		225,000			
EASEMENT ACCESSIBILITY - DELPHOS *		85,000			
EASEMENT ACCESSIBILITY - RT.8 *		25,000			
DELPHOS TO MARTIN SEWER PROJECT *				400,000	
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	1,322,000	1,775,000	1,215,000	1,045,000	540,000
F-550 DUMP TRUCK W/TAILGATE CHUTE	87,000				
4X4 PICKUP TRUCKS (5)	35,000	35,000	35,000	35,000	35,000
WESTERN V-PLOW W/FRAME	6,000				
FLATBED FOR MOBILE GENERATOR			70,000		
TILT TRAILER	7,500				
RECYCLE SYSTEM FOR VACTOR		125,000			140,000
12" KABOTA BUCKET	1,500				
SCAG MOWER			9,500		
FLOW METERS (2)			6,000		
TAMP ATTACHEMENT FOR KABOTA			7,500		
LIFT GATE	6,000				
8' ALUMINUM TRENCHBOX			6,500		
MR. MANHOLE	30,000	5,000	5,000	5,000	5,000
ELECTRIC CHAIN HOISTS (2)	8,500				
WATER BUFFALO W/PUMP		11,500			
JETTER NOZZELS	15,000		15,000		15,000
JETTER					450,000
BACHHOE				95,000	
LATERAL PUSH CAMERA			6,500		
ARROW BOARD				7,500	
LIFT STATION PUMPS - NEW PURCHASES	90,000	90,000	90,000	90,000	90,000
GRINDER PUMPS - NEW PURCHASES	20,000	20,000	20,000	20,000	20,000
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	306,500	286,500	271,000	252,500	755,000

MILLCREEK TOWNSHIP

2019 - 2024 CAPITAL FUND PROJECT LIST

Description	2020 Budget Amount	2021 Budget Amount	2022 Budget Amount	2023 Budget Amount	2024 Budget Amount
Website Upgrade	13,000				
Financial Software Upgrade	153,115				
Update Kronos Timekeeping System					
Upgrade Server			5,000		
Replace Server Software			5,000		
Replace Main Switch	7,500				
Additional Time Clocks - Kronos	7,500				
Upgrade Computers to Windows 10	10,000				
	191,115	0	10,000	0	0
Sidewalk Repair Compliance	200,000	200,000	200,000	200,000	200,000
Curb Ramp Compliance	15,000	15,000	0	0	0
Parks & Rec ADA Compliance	50,000	0	0	0	0
Contingency Fund	100,000	100,000	100,000	100,000	100,000
Zimmerly Rd. Culvert Replacement	125,000	0	0	0	0
MS4 Permit Compliance	400,000	200,000	200,000	200,000	200,000
Selinger Channel Clearing	100,000	0	0	0	0
Colonial Drive Storm Sewer Replacement	110,000				
Zoning Code Update	102,000				
ADA - Voices Shoulder Settlement	118,662				
Presque Isle Gateway Project	200,000				
Presque Isle Multi-Purpose Path	4,000,000				
Wilkins Run Stream Restoration	110,000				
GPS Receiver & Software	18,500				
	5,649,162	515,000	500,000	500,000	500,000
Grinder (Beast) for Millfair	609,631		0		
	609,631	0	0	0	0
Next Gen Radio System	16,332	16,332	16,332	16,332	16,332
Fiber Optic Next Gen Radio	9,000	9,000	9,000	9,000	9,000
Connecton Hdwe Next Gen Radio	5,125	5,125	5,125	5,125	5,125
3 Replacement Police Cruisers	187,500	193,125	198,919	204,886	211,033
Radio Battery Replacement		5,000	5,000	5,000	5,000
Taser Replacement	5,000	5,000	5,000	5,000	5,000
Body Cameras	25,000				
Scheduling Software	5,000	5,000	5,000	5,000	5,000
Next Gen Radio Replacements			35,000	35,000	35,000
Server Replacement	32,500	5,000	5,000	5,000	5,000
Network Switch Replacement	7,500				
Windows 10 PC Replacement	7,250				
Network Backup System	15,550	4,800	4,800	4,800	4,800
Server Software Upgrade	8,700				
	324,457	248,382	289,176	295,143	301,290

MILLCREEK TOWNSHIP

2019 - 2024 CAPITAL FUND PROJECT LIST

Description	2020 Budget Amount	2021 Budget Amount	2022 Budget Amount	2023 Budget Amount	2024 Budget Amount
Weather Station Replacements	1,000				
Turnout Gear	10,000	6,500	6,500	6,500	6,500
Portable Message Board	15,000				
Replace 937 Vehicle			37,000		
	26,000	6,500	43,500	6,500	6,500
Lift Columns & Adapters	52,100				
Shop Truck - Garage	36,000				
Gas Pump Upgrade	80,000		0		
AC Machine		8,000			
Auto & Truck Lift		15,000			
Tire Balancer		5,000			
Central Oil System		20,000			
Service Vehicle - Garage			112,000		
Tire Changer			8,000		
Four Post Lift - Garage #1				30,000	
Air Compressor				4,500	
MIG Welder				6,000	
Shop Truck - Garage				40,000	
Four Post Lift - Garage #2					100,000
Scanner Hardware & Software					25,000
	168,100	48,000	120,000	80,500	125,000
Lease Jetter Vac	430,000				
Snow Plow Trucks	180,000	185,000	185,000	185,000	185,000
Skid Steer	85,000				
Small Paver	150,000				
Tilt Trailer	10,000	10,000	11,000		
Backhoe		125,000			
550 Dump Truck		130,000			
Pick Up Truck		60,000			
Highlift		140,000			
Pick up Truck			45,000		
Small Trailer			10,000		
Storm Sewer Repair	267,500	64,375	98,306	101,296	70,344
4X4 Pick Up Truck				65,000	
Backhoe				130,000	
550 4X4 Truck				135,000	
Bobcat Replacement				85,000	90,000
	1,122,500	714,375	349,306	701,296	345,344
Traffic Loop Repair	2,300	2,300	2,400	2,400	2,400

MILLCREEK TOWNSHIP

2019 - 2024 CAPITAL FUND PROJECT LIST

Description	2020 Budget Amount	2021 Budget Amount	2022 Budget Amount	2023 Budget Amount	2024 Budget Amount
Update Traffic Cabinets	15,000	15,000	15,000	15,000	15,000
	17,300	17,300	17,400	17,400	17,400
Replace Entrance Grates	11,000				
Replace Assembly Room Carpet	10,000	15,000			
Replace Hallway Carpet	30,000	35,000	40,000		
Replace Man Doors - Police Garage	6,000	6,500	7,000		
Security Cameras @ Twp. Bldg.	17,000	18,000			
West Entrance Security	4,500	5,000			
Replace Man Doors - Garage #3		9,000			
Replace Salt Barn Roof		30,000			
Replace Man Doors - Garage #2		10,000			
Replace Man Doors in Police Dept		7,000	7,500		
East Garage Bathroom Remodel		4,000	4,500		
Masonry Work - Garages		10,000	10,500		
Replace Roof Top Exhaust Fans			9,000		
Facility Improvement Plan	50,000				
	128,500	149,500	78,500	0	0
Purchase Skid Steer	58,987				
Replace 1999 Pick Up Truck	48,000				
Replace 2004 Pick Up Truck	48,000				
John Deere Tri-deck Mower	55,000				
Renovate Chestnut Hill Pool	34,753				
Replace Range Netting MGLC	36,503				
Scott Park Grant Match	75,000				
Rebuild Chestnut Hill Pool Pumps	2,000				
Security Camera & Lock System	4,000				
Replace Asbury Barn 2nd Flr Floors	15,000				
CivicRec Software	4,500				
John Deere Zero Turn Mower		35,000			
Replace Pick Up Truck #74		50,000			
Replace Large Tractor		75,000			
Replace 1st Flr Asbury Barn Flooring		15,000			
Resurface Basketball Courts		40,000			
Replace Playground Surface Zuck Park		60,000			
Replace Zuck Park Restrooms		200,000			
Purchase Dump Truck			80,000		
Provide Heat at Veterans' Park Shelter			150,000		
Replace John Deere Mower			35,000		
Replace Small Tractor			60,000		
Bannerman for Ballfields			8,000		
Replace Asbury Barn Siding				75,000	
Rebuild Asbury Picnic Shelter				200,000	
Replace Truck #84				60,000	
Renovate Plaster Chestnut Hill Pool				75,000	

MILLCREEK TOWNSHIP

2019 - 2024 CAPITAL FUND PROJECT LIST

Description	2020 Budget Amount	2021 Budget Amount	2022 Budget Amount	2023 Budget Amount	2024 Budget Amount
Upgrade Wander Park Facilities				250,000	
Resurface Zuck Park Tennis Courts					200,000
Resurface Courts @ Richmond/Gore					40,000
Create Indoor East Millcreek Shelter					20,000
Install Restroom @ Wunch Park					235,000
Replace Belle Valley Park Equipment					300,000
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	381,743	475,000	333,000	660,000	795,000
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	8,618,508	2,174,057	1,740,882	2,260,839	2,090,534
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MILLCREEK TOWNSHIP

2020 CAPITAL FUND PROJECT LIST BY FUNDING SOURCE

Description	2020 Budget Amount	General Fund	Grant Related	Public Improvermer
Administration				
Website Upgrade	13,000	13,000		
Financial Software Upgrade	153,115	76,558	76,557	
Replace Main Switch	7,500	7,500		
Additional Time Clocks - Kronos	7,500	7,500		
Upgrade Computers to Windows 10	10,000	10,000		
	<u>191,115</u>	<u>114,558</u>	<u>76,557</u>	<u>0</u>
Planning & Development				
Sidewalk Repair Compliance	200,000			200,000
Curb Ramp Compliance	15,000			15,000
Parks & Rec ADA Compliance	50,000			50,000
Contingency Fund	100,000	100,000		
Zimmerly Rd. Culvert Replacement	125,000			125,000
MS4 Permit Compliance	400,000	400,000		
Selinger Channel Clearing	100,000	100,000		
Colonial Drive Storm Sewer Replacement	110,000	110,000		
Zoning Code Update	102,000		102,000	
ADA - Voices Shoulder Settlement	118,662			118,662
Presque Isle Gateway Project	200,000	200,000		
Presque Isle Multi-Purpose Path	4,000,000	1,500,000	2,500,000	
Wilkins Run Stream Restoration	110,000	60,000	50,000	
GPS Receiver & Software	18,500	18,500		
	<u>5,649,162</u>	<u>2,488,500</u>	<u>2,652,000</u>	<u>508,662</u>
Public Services				
Grinder (Beast) for Millfair	609,631		609,631	0
	<u>609,631</u>	<u>0</u>	<u>609,631</u>	<u>0</u>
Public Safety				
Next Gen Radio System	16,332	16,332		
Fiber Optic Next Gen Radio	9,000	9,000		
Connecton Hdwe Next Gen Radio	5,125	5,125		
3 Replacement Police Cruisers	187,500	187,500		
Taser Replacement	5,000	5,000		
Body Cameras	25,000	0	25,000	
Scheduling Software	5,000	5,000		
Server Replacement	32,500	32,500		
Network Switch Replacement	7,500	7,500		
Windows 10 PC Replacement	7,250	7,250		
Network Backup System	15,550	15,550		
Server Software Upgrade	8,700	8,700		
	<u>324,457</u>	<u>299,457</u>	<u>25,000</u>	<u>0</u>
Code Enforcement/EMA				
Weather Station Replacements	1,000	1,000		
Turnout Gear	10,000	10,000		
Portable Message Board	15,000	15,000		
	<u>26,000</u>	<u>26,000</u>	<u>0</u>	<u>0</u>
Public Works				
Building Maintenance Bureau				
Replace Entrance Grates	11,000	11,000		
Replace Assembly Room Carpet	10,000	10,000		
Replace Hallway Carpet	30,000	30,000		

MILLCREEK TOWNSHIP

2020 CAPITAL FUND PROJECT LIST BY FUNDING SOURCE

Description	2020 Budget Amount	General Fund	Grant Related	Public Improvermer
Replace Man Doors - Police Garage	6,000	6,000		
Security Cameras @ Twp. Bldg.	17,000	17,000		
Facilities Improvement Plan	50,000	50,000		
West Entrance Security	4,500	4,500		
	<u>128,500</u>	<u>128,500</u>	<u>0</u>	<u>0</u>
Traffic Light Bureau				
Traffic Loop Repair	2,300	2,300		
Update Traffic Cabinets	15,000	15,000		
	<u>17,300</u>	<u>17,300</u>	<u>0</u>	<u>0</u>
Streets Maintenance Bureau				
Lease Jetter Vac	430,000	430,000		
Storm Sewer Repair	267,500	188,564		78,936
Snow Plow Trucks	180,000	180,000		
Skid Steer	85,000	85,000		
Small Paver	150,000	150,000		
Tilt Trailer	10,000	10,000		
	<u>1,122,500</u>	<u>1,043,564</u>	<u>0</u>	<u>78,936</u>
Mechanical Maintenance Bureau				
Lift Columns & Adapters	52,100	52,100		
Shop Truck - Garage	36,000	36,000		
Gas Pump Upgrade	80,000	80,000		
	<u>168,100</u>	<u>168,100</u>	<u>0</u>	<u>0</u>
Total Public Works	<u>1,436,400</u>	<u>1,357,464</u>	<u>0</u>	<u>78,936</u>
Parks & Recreation				
Purchase Skid Steer	58,987	58,987		
Replace 1999 Pick Up Truck	48,000	48,000		
Replace 2004 Pick Up Truck	48,000	48,000		
John Deere Tri-deck Mower	55,000	55,000		
Renovate Chestnut Hill Pool	34,753	34,753		
Replace Range Netting MGLC	36,503	36,503		
Scott Park Grant Match	75,000		75,000	
Rebuild Chestnut Hill Pool Pumps	2,000	2,000		
Security Camera & Lock System	4,000	4,000		
Replace Asbury Barn 2nd Flr Floors	15,000	15,000		
CivicRec Software	4,500	4,500		
	<u>381,743</u>	<u>306,743</u>	<u>75,000</u>	<u>0</u>
	<u>8,618,508</u>	<u>4,592,722</u>	<u>3,438,188</u>	<u>587,598</u>

MILLCREEK TOWNSHIP

2019 - 2024 LIQUID FUELS FUND BUDGET REPORT & FORECAST

	2016	2017	2018	2019	2020	2021	2022	2023	2024
	LIQUID FUELS	LIQUID FUELS	LIQUID FUELS	LIQUID FUELS	LIQUID FUELS	LIQUID FUELS	LIQUID FUELS	LIQUID FUELS	LIQUID FUELS
	FUND	FUND	FUND	FUND	FUND	FUND	FUND	FUND	FUND
	ACTUAL	ACTUAL	ACTUAL	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
Beginning	348,471	697,120	783,832	729,865	968,172	394,146	140,832	8,478	18,462
INTEREST									
Interest on Investments	6,216	9,246	9,246	35,110	9,633	9,749	9,866	9,984	10,104
GRANTS									
State Aid - Liquid Fuels	1,596,019	1,675,714	2,376,873	1,794,565	1,716,341	1,736,937	1,757,780	1,778,873	1,800,219
County Aid	72,667	78,442	80,715	82,178	80,000	80,800	81,608	82,424	83,248
	1,668,686	1,754,156	2,457,588	1,876,743	1,796,341	1,817,737	1,839,388	1,861,297	1,883,467
TOTAL REVENUES	1,674,902	1,763,402	2,466,834	1,911,853	1,805,974	1,827,486	1,849,254	1,871,281	1,893,571
TOTAL REVENUES AND FUND BALANCES	2,023,373	2,460,523	3,250,665	2,641,718	2,774,146	2,221,632	1,990,086	1,879,759	1,912,033
ENGINEERING EXPENSES									
Capital Outlay - Public Improvement Project	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0
STREETS DEPARTMENT - WAGES/EXPENSES									
Materials & Supplies - County Aid	72,667	78,442	80,715	82,178	80,000	80,800	81,608	82,424	83,248
Materials & Supplies - Liquid Fuels	921,825	1,278,249	2,111,270	1,591,367	2,300,000	2,000,000	1,900,000	1,778,873	1,800,219
Major Equipment Purchase - Liquid Fuels	331,760	320,000	328,815	0	0	0	0	0	0
	1,326,253	1,676,691	2,520,801	1,673,545	2,380,000	2,080,800	1,981,608	1,861,297	1,883,467
TOTAL EXPENDITURES	1,326,253	1,676,691	2,520,801	1,673,545	2,380,000	2,080,800	1,981,608	1,861,297	1,883,467
EXCESS/(DEFICIT) OF REVENUES OVER EXPENDITURES BEFORE TRANSFERS	348,650	86,711	(53,967)	238,308	(574,026)	(253,314)	(132,354)	9,984	10,104
INTER-FUND TRANSFERS	0	0	0	0	0	0	0	0	0
EXCESS/(DEFICIT) OF REVENUES OVER EXPENDITURES	348,650	86,711	(53,967)	238,308	(574,026)	(253,314)	(132,354)	9,984	10,104
ENDING FUND BALANCE	697,120	783,832	729,865	968,172	394,146	140,832	8,478	18,462	28,566

MILLCREEK TOWNSHIP

2019 - 2024 SINKING FUND BUDGET REPORT & FORECAST

	2016	2017	2018	2019	2020	2021	2022	2023	2024
	SINKING	SINKING	SINKING	SINKING	SINKING	SINKING	SINKING	SINKING	SINKING
	FUND	FUND	FUND	FUND	FUND	FUND	FUND	FUND	FUND
	ACTUAL	ACTUAL	ACTUAL	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
Fund Balance - Beginning of Year	213,369	176,512	139,495	0	843,492	2,029,094	1,841,214	1,641,911	1,430,834
Revenues									
Loan - Jetter Vac - Sewer				420,500	0				
Loan - Sweeper Truck					259,952				
Loan - Gargabe Truck				96,305	0				
Wolf Run Erosion Loan				390,000	0				
Loan - Millfair Recycling "Beast"					609,631				
Loan -Jetter Vac - Streets					430,000				
Loan - Backhoe					125,000				
Loan - Small Paver					150,000				
Loan - Plow Trucks					180,000	185,000	185,000	185,000	185,000
Investment earnings	680	521	389	0	0	0	0	0	0
Total Revenues	680	521	389	906,805	1,754,583	185,000	185,000	185,000	185,000
Expenditures									
Interest - Jetter Vac Loan - Sewer				1,184	12,783	10,080	7,284	4,392	1,401
Principal - Jetter Vac Loan - Sewer				6,443	78,742	81,445	84,241	87,133	82,475
Interest - Sweeper Truck Loan					6,791	5,944	4,369	2,746	1,071
Principal -Sweeper Truck Loan					44,705	50,233	51,808	53,431	55,106
Interest - Garbage Truck Loan				239	2,572	2,026	1,462	880	280
Principal - Garbage Truck Loan				1,430	17,444	17,991	18,555	19,137	18,064
Interest - ERDA - Wolf Run				6,852	1,187	0	0	0	0
Principal -ERDA - Wolf Run				55,441	334,559	0	0	0	0
Interest - Millfair Recycling "Beast"					9,321	13,456	10,192	6,838	3,390
Principal - Millfair Recycling "Beast"					66,886	117,184	120,448	123,802	127,250
Interest - Jetter Vac Loan - Streets					6,200	10,572	8,073	5,499	2,846
Principal - Jetter Vac Loan - Streets					40,159	82,147	84,645	87,220	89,873
Interest - Backhoe Loan					1,802	3,073	2,347	1,598	827
Principal - Backhoe Loan					11,674	23,880	24,606	25,355	26,126
Interest - Small Paver Loan					2,163	3,688	2,816	1,918	993
Principal - Small Paver Loan					14,009	28,656	29,527	30,426	31,351
Interest - Plow Truck Loan					1,758	6,391	10,075	12,567	14,105
Principal - Plow Truck Loan					11,179	45,628	81,835	119,143	157,586
Interest - Pennvest Loan - Beaver Run	2,545	1,549	1,549	0	0	0	0	0	0
Principal - Pennvest Loan - Beaver Run	34,992	35,989	35,989	0	0	0	0	0	0
	37,537	37,538	37,538	71,588	663,934	502,393	542,283	582,083	612,743
Excess of Revenues over (Under)									
Expenditures	(36,857)	(37,017)	(37,149)	835,217	1,090,649	(317,393)	(357,283)	(397,083)	(427,743)
Transfers In (Out)									
Trasfer (Out) - General Fund			(102,346)		0				
Transfer (Out) - Sewer Fund				(420,500)	0				
Transfer (Out) - Capital Fund				(486,305)	(1,754,583)	(185,000)	(185,000)	(185,000)	(185,000)
Transfer In - Sewer Fund				7,627	91,525	91,525	91,525	91,525	83,876
Transfer In - General Fund				63,961	572,409	217,817	217,817	217,818	217,819
Fund Balance - End of Year	176,512	139,495	0	843,492	2,029,094	1,841,214	1,641,911	1,430,834	1,216,940

MILLCREEK TOWNSHIP

2019 - 2024 REVOLVING LOAN FUND BUDGET REPORT & FORECAST

	2016 LOAN FUND ACTUAL	2017 LOAN FUND ACTUAL	2018 LOAN FUND ACTUAL	ESTIMATED ACTUAL 2019 REVENUES & EXPENDITURES	2020 LOAN FUND BUDGET	2021 LOAN FUND BUDGET	2022 LOAN FUND BUDGET	2023 LOAN FUND BUDGET	2024 LOAN FUND BUDGET
Beginning Balance	0	0	0	0	0	254,975	260,049	265,224	270,502
Trasfer in - General Fund	0	0	0	0	250,000	0	0	0	0
Interest	0	0	0	0	4,975	5,074	5,175	5,278	5,383
	0	0	0	0	254,975	5,074	5,175	5,278	5,383
Ending Balance	0	0	0	0	254,975	260,049	265,224	270,502	275,885